

# PATH - Collaborative Planning & Implementation (CPI)

Southwest Collaborative Planning Meeting

March 28, 2023



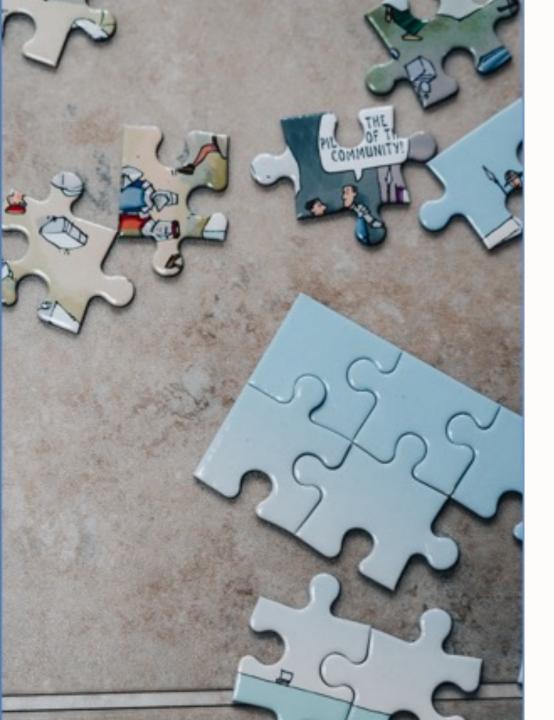




## Land Acknowledgment

The Population Health Innovation Lab team respectfully acknowledges that we live and operate on the unceded land of Indigenous peoples throughout the U.S.

We acknowledge the land and country we are on today as the traditional and treaty territory of the Native American, Alaska Native, and Tribal nations who have lived here and cared for the Land since time immemorial. We further acknowledge the role Native American, Alaska Native, and Tribal nations have today in taking care of these lands, as well as the sacrifices they have endured to survive to this day.





# Staff Intros & Meeting Navigation



## Context and Framing



**Consistent Managed** 

Care Benefits; Delivery

**System Transformation** 

infrastructure

### CalAIM → PATH → CPI

Transition, Expansion, and

**Development (CITED)** 

#### California Advancing and Innovating Medi-Cal (CalAIM) **Providing Access and Transforming Health (PATH) initiative** Population Health; Enhanced Care; Community Supports; Dental: Behavioral Health Delivery System Support for Enhanced Care Management (ECM) and Justice-Involved Capacity Transformation; Justice-**Community Supports Building Program** Involved Individuals; Long-Term Care; Integrated Care for Dual Eligible Beneficiaries; **Collaborative Planning** Technical Assistance Collaborative Medi-Cal's Strategy to and Implementation (CPI) Support Health and (TA) Marketplace planning Opportunity for Children and Families; Standard **Enrollment** with Capacity and Infrastructure Whole Person Care Capacity and

Services and Transition to

Managed Care Mitigation



## **CPI Regions**

#### Northwest Region

- Del Norte County
- Humboldt County

#### Southwest Region

- Mendocino County
- Sonoma County
- Marin County
- Lake County
- Napa County

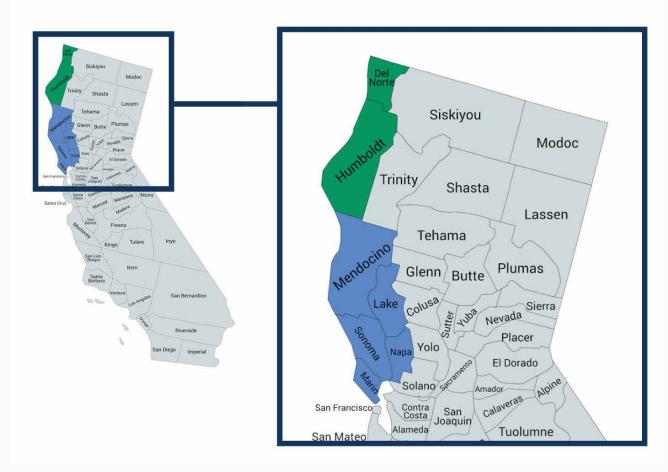
#### **Region Counties Supported by PHIL**



Northwest



Southwest





# Collaborative Planning & Implementation (CPI) Initiative

#### Regional collaborative planning groups will work together to:

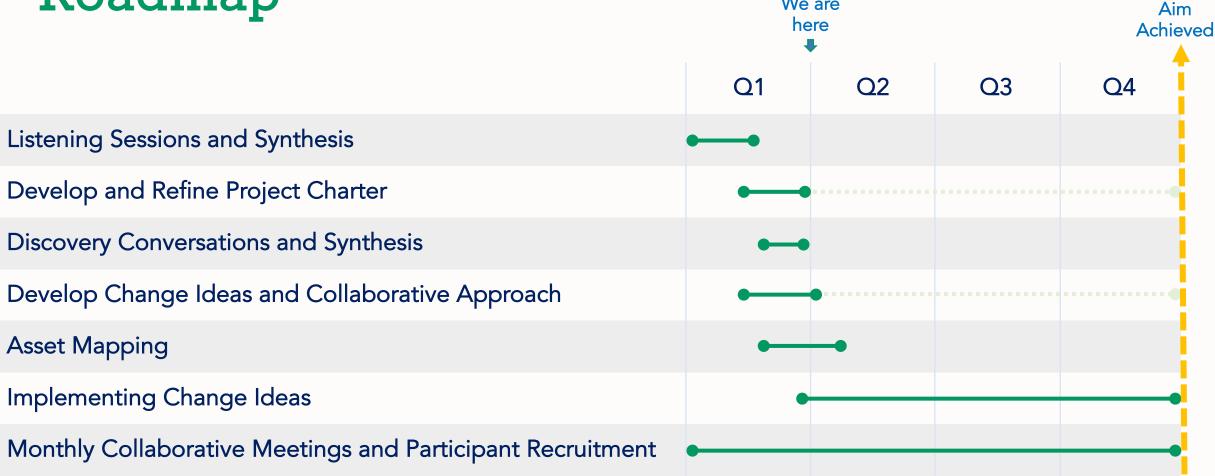
- Identify needs and gaps in the current ECM / Community Supports
- Identify and resolve topical implementation issues
- Supporting Gap Filling plan efforts while avoiding duplication

#### CPI facilitator responsibility for this meeting:

• Identify potential resolution strategies and tactics to overcome challenges and conflicts, including identification and dissemination of successful practices to a diverse set of stakeholders.



## Roadmap



We are



## Agenda & Objectives

#### Agenda:

- 1. Welcome and Framing
- 2. Partnership HealthPlan of CA: Update on Process Improvements
- 3. Check-in
- 4. Process and Updates
- 5. Break-out by County: Discuss Change Idea Prioritization
- 6. Consensus on Prioritization of Change Ideas as a CPI Region
- 7. Closing and Next Steps

#### **Objectives:**

- Build relationships and increase awareness of partners in our region
- Review the process of reaching Change Ideas
- Agree on the prioritization of Change Ideas for the CPI Region
- Help shape the CPI Collaborative



# Partnership Healthplan of California - Update on Process Improvements





## Check - in

On this Squirrel Scale, how do you feel today?

Please put your number in the chat.



## Process & Updates



## **CPI Process & Strategy**

Aim Statement

Drivers andSupport Strategies

→ Change ideas

→ Measurement



## Goal / Aim Statement

The CPI Collaborative of the Southwest Region will increase the number of local and regional organizations participating in the CalAIM Care Delivery System through the provision of ECM and Community Supports by December 31st, 2023.





#### Contracting Concerns

- Administration barriers
- Unable to complete ECM or CS referral
- Concerns with methods of signing up enrollees

#### Capacity Concerns

- Rates are unsustainable
- Outsourcing for ECM & CS providers
- · Data sharing capabilities and barriers

#### Infrastructure Concerns

- Price of software for CBO
- · Billing difficulties
- Ease of completing referrals

## Mutual Challenges



#### Historic **Experiences with Public Support**

- Communication disjointed with MCP & DHCS
- DHCS creating new programming as opposed to sustaining programming

#### MCP Relationship Concerns

• For-profit providers in local ECM/CS area of service

Relationship Issues

• Feels disconnected from "on-the-ground" providers



#### **Financial** Concerns

- Rates cannot fund a CalAIM role
- Rates are unsustainable

#### Reimbursement Challenges

- TARs and reimbursements are not timely
- TARs feel competitive without transparency



#### **CalAIM** Responsibility

• Who owns the efforts in the county? How about in a clinic or CBO?

#### Change Management

- Some sectors are just not willing to expand to ECM or CS
- CBOs unfamiliar with ECM and CS funding

#### **Siloed Processes**

- No current hub of ECM + CS expansion in counties
- No streamlined process for contracting or implementation

# **Billing Issues**





## Readiness Roadmap

#### WHERE AM I ON THE READINESS ROADMAP?

## 2. ECM & CS seem like a good fit.

How can we get started?

## 4. I have a contract for ECM / CS!

I am ready to give and receive referrals.

#### 6. We are making it work, but...

there are many other community resources that I'd like to enrollees out to but can't.















#### 1. What are ECM & CS?

My colleagues are talking about these services. What are they?

#### 3. Roadblock!

I don't have the capacity to figure this out. What supports are available to help me?

Contract is taking a long time.

#### 5. We are facing challenges.

- I have no-where to refer to
- I am not receiving reimbursements & there are TARS issues
- Referrals are being declined
- Workflow complications

### 7. Quality care as a result!

My county (or region) has a system that is working to provide better care for our enrollees



## Support Strategies to Achieve Our Aim

We propose a multi-pronged approach:

#### **Capacity Building**

Technical Assistance offered to CPI organizations

Training opportunities to address challenges

#### Collaborative Systems Improvement

Foster cross-county systems solutions across all regional stakeholders, including the Managed Care Plan

#### Relationship and Network Building

Networking opportunities (including monthly CPI meetings) will address siloes and support the establishment of regional collaboration.



## Achieving our Aim - Overview

Aim Statement:

The CPI Collaborative of the Northwest Region will increase the number of local and regional organizations participating in the CalAIM Care Delivery System through the provision of ECM and Community Supports by December 31st, 2023.

Key Drivers:

Increase capacitybuilding capabilities for CBOs to deliver ECM and Community Supports Standardized
communication
pathways for optimal
care delivery
collaboration between
system partners

Establish a system of coordinated care across care delivery stakeholders in the region

Build a relationship among communitylevel service delivery networks

Support Strategies:

Capacity Building

Collaborative Systems Improvement

Relationship and Network Building

Change Ideas:









Key Driver

Increase capacity-building capabilities for CBOs to deliver ECM and CS services under CalAIM

Support Strategy → Capacity Building

## Change - Ideas

- Assess and educate CBOs on the ECM and Community Supports Delivery and Payment System process.
- Promote health equity through additional financial and technical assistance to CBOs representing historically underserved populations to measurably reduce health inequities.
- Support organizations around challenges on becoming an ECM/Community Support Provider.
- Strengthen organizational capabilities to financially and operationally prepare to implement ECM/Community Supports, when needed.

Key Driver

Standardized communication pathways for optimal care delivery collaboration between Partnership Health and PATH Implementers.

Support Strategy

→ Collaborative Systems Improvement

Ideas

- Initiate quarterly joint operating committee meetings between hub leaders and Partnership division leads.
- Work with Partnership Health Plan to streamline internal communications and processes for ECM and CS providers.
- Establish transparent expectations of process needs among all stakeholders in the ECM and CS care delivery process for optimal outcomes.
- Advance interorganizational partnerships through MOU



Key Driver Care Delivery Improvements: Establish a system of coordinated care across care delivery stakeholders in the region.

Support Strategy

→ Collaborative Systems Improvement

#### Change Ideas

- Establish strong working relationships between providers and the health plan's staff to leverage actionable reporting, resource use, and issue resolution.
- Establish integrated care coordination workflow protocols among cross-sector partners.
- Provider hand-off and follow up plan
- Leverage existing infrastructure to improve referrals
- Explore new ways to improve care coordination across providers include technology systems that are compatible with the CalHHS Data Exchange Framework.



Key
Driver

Build a relationship among community-level service delivery networks to increase ECM and Community
Supports system

Support Strategy -- Relationship and Network Building

Change -- Hosting regular CPI convenings and trainings Idea





## Questions?







## Breakout Room Guiding Question:

"How should we effectively prioritize each Key Driver's Change Idea(s) to reach our AIM?"





### Next Steps

- (FYI) DHCS CITED Webinar "Improve Your Grant Application Pt. 2
  - March 28 from 10:00 am 11:00 am
- Complete CPI Collaborative Planning Survey by 5:00 PM PT on Friday, March 31
- TA Marketplace Training on April 4 from 1:00 pm 2:00 pm
- Next CPI regional meeting is in-person, please RSVP
  - Northwest Region: April 18 11:00 am to 2:00 pm
  - Southwest Region: April 19 11:00 am to 2:00 pm
- Check out the PATH Collaborative Planning and Implementation page on the PHIL website: <a href="https://pophealthinnovationlab.org/projects/path/">https://pophealthinnovationlab.org/projects/path/</a>



## Thank You!

#### Feel free to contact our CPI team:

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